Quarterly Reporting Template for US/INL Funded Projects

Period covered by the report: November 2016 to February, 2017

1.   Context

Project/Sub-programme Number	1911-0110220002-00-0662-0662018214-2763-4123-IN13PK18
Title	Model Police Stations and Regional Forensic Science Laboratory in Swat, Khyber Pakhtunkhwa
Duration (years/months)	2 years
Starting Date	23 August, 2016
Location(s) *	Khyber Pakhtunkhwa
Responsible Office:	UNDP-Pakistan
Regional / Country or Thematic Programme Outcome to which this programme/project directly contributes *	Rule of law and public security institutions strengthened to enhance public trust and social stability and provide improved safety and security, including measures to address transnational crimes and trafficking.
Executing Agency	United Nations Development Programme (UNDP)
Government Implementing Agency/Partners *	Central Police Office, Khyber Pakhtunkhwa
Overall Budget	$2,611,318
Donor(s)	Bureau of International Narcotics and Law Enforcement Affairs (US-INL)

1.1 Summary of quarterly Achievements against set targets

Project summary – No longer than 200 words

In the wake of a militant insurgency characterized by frequent attacks on law enforcement in Khyber Pakhtunkhwa (KP), police stations were turned into small forts with high security barricades. While this strategy to intimidate insurgents may have helped secure the police stations, it may have also discouraged citizens from seeking assistance. In 2014, with the rule of law largely secured, the concept of Model Police Stations (MPS) was introduced by the Inspector General of Police to make police stations citizen centered quality service providers.

In August 2016, the US-INL and UNDP Pakistan entered a 2-year contract to convert 25 police stations into MPSs through renovations, training of police personnel and procurement of furniture and equipment. The agreement also endeavours to improve the personal safety and security of citizens through a network of MPSs based on principles of community-based and gender responsive policing. With well-trained police personnel, it is envisioned that the MPSs will become the standard for citizen oriented quality police services.

The agreement also includes support to the Swat Regional Forensic Science Laboratory (RFSL) which became operational in 2015 with fingerprinting, forged document, forensic photography, fire arms and tool marks through support from the Netherlands, Switzerland and the KP Provincial Government. The funding from US-INL is focused on operationalizing the remaining disciplines, i.e., chemicals, narcotics and explosive analysis, which will make the RFSL fully functional. The project will also procure equipment, furniture and chemicals as well as train staff through the Punjab Forensic Science Lab Agency (RFSA) in Lahore.

Underneath, summarize in not more than 300 words the achievements of the quarter for which report is provided.

During the reporting period, the Leahy Vetting process for the 25 proposed MPSs was completed while 2 additional MPSs are currently under progress. Out of the 25 proposed stations and 691 proposed personnel, 17 stations and 488 personnel were approved respectively (see Annex 1 for details).

The proposed activities under the LOA signed with the CPO in August 2016 have not yet been fully implemented due to the Leahy Vetting process. As such, the LOA has been extended until 30 June 2017. Under the extended LOA, 6 training events have been completed through which a total of 150 police personnel have been trained on community policing, supervisory and supervision skills, criminal investigation and crime scene management. The pre and post-tests of the trainings are being evaluated, the results of which will be made available in the next reporting period.

The civil works in three districts of the Southern KP (Kohat, Bannu and DI Khan) and Takhtbhai (Central KP) have been completed. The furniture for the 4 districts have been delivered and the CPO has been requested to deliver the IT equipment and furniture to the respective stations. In all other Leahy vetted stations the civil works are underway and nearing 50% completion.

For the purpose of establishing two new disciplines in the RFSL, namely, Chemicals and Narcotics analysis, and Explosive analysis, the equipment has been delivered to the RFSL, Swat. The CPO has been requested to provide a list of candidate graduates, in the subject of Chemistry, who will then be trained at the PFSA, Lahore. The trained graduates will then be hired to operate the equipment of the newly added disciplines.

2.Planned and Unplanned Results Achieved (Note: This section 2 lists in tabular form information provided in [IO] project summary narrative)

In the following sections, please use the tables provided to answer these questions:
- (1) List and describe all intended and unintended results from this quarter.
- (2) List any evidence that proves intended results were achieved.
- (3) What was the cause of any unintended results?
- (4) How was the evidence gathered?

2.1 Outcome(s) and outputs
The criminal justice system is enhanced through improved police service to local communities

Outcomes and Outputs *Planned Results (US term)*	Progress against identified performance indicators *Achieved Results (US term)*	Means of Verification *Evidence and Data Collection (US term)*	Comments. Please explain any variance between planned and achieved activities, outputs and outcomes	Total outcome expenditure, <u>excluding</u> project support costs, in US$, as of Quarter
Output 1: Strengthen skills capacity of KP police to deliver better policing services *Scales:* *Scale:1=Limited capacity (Training curriculum not reviewed, no M&E system and strategy for training in place, limited trainings and skills, limited resources)* *Scale: 2=Moderate Capacity (18 Model Police Stations providing services (EU Funding), training curriculum reviewed and amendments made, evaluation strategy for training in place)* *Scale:3=High Capacity (25 more police station providing services, modified curriculum widely used for trainings, evaluation strategy and system for training in place)* *Scale: 4= Full Capacity (Trainings conducted on regular basis using the amended curriculum and evaluated for skill development and usage. Service delivery improved, resources adequately placed)*	*Police stations' needs assessment completed, curriculum reviewed, evaluation strategy developed.* *Baseline: Moderate capacity (18 Model Police Stations providing services (EU Funding), training curriculum reviewed and amendments made, evaluation strategy for training in place)* *Target: High capacity (25 more police station providing services, modified curriculum widely used for trainings, evaluation strategy and system for training in place) by the close of 2017.*	*A copy of curriculum, needs assessment report, copy of the evaluation strategy*	*Assessment of police stations completed; training needs identified and a LoA signed with the CPO.* *6 training events completed with 150 police personnel of various ranks trained.* *17 new MPSs have been cleared through the Leahy vetting process and civil works are underway.*	$ 364,683

Output 2: Strengthened the operational capacity of the RFSL in Swat. Indicator: Extent to which the RFSL is functional	Need assessment for operationalizing narcotics, chemical and explosive material analysis completed Baseline: Moderate capacity (six sections are functional, 3 more sections along with staff training and requisite equipment needed) Target: Full capacity (All the sections are functional, staff trained and requisite equipment provided)	Needs assessment report	Equipment for the disciplines of chemicals, narcotics and explosives analysis provided. Request to CPO for a list of candidate graduates for training at PFSA, Lahore.	$ 346,271
			Indicative PSC	$ 56,876
			TOTAL	$ 767,830

2.2 Unplanned Results

Unplanned Result	Cause of result
Unplanned results may have occurred; given that they are implemented in a dynamic/changing environment. If there is any evidence that unforeseen benefits are being achieved, these should be described. Similarly, if there is any evidence of unanticipated negative results, this should also be mentioned here. This section should not be used to list the constraints / risks the project may be facing. Such matters should rather be described / summarised in sections 3 (budget, activity implementation, management etc) and 5 (issues and actions taken or required).	**Note:** Not applicable under the current reporting period.

3. Progress against Implementation Plan

3.1 Progress this quarter

*Project implementation against the annual allotment of ……………….. (US$)
is:…………………..(US$) including Project Support Costs.*

Current Progress (please indicate)							
On track	X	Slightly delayed		Delayed		Ahead of plan	

An interim uncertified financial report from [IO] is attached to this report.

Provide a very brief (ca. 5 lines) narrative assessment on what will be done to get back on track, if implementation is delayed Not applicable as the project is on track

3.2 Staffing, management and coordination arrangements

Provide a narrative summary of progress and/or issues related to project staffing, office establishment, management systems and coordination arrangements.
Were there any additions or subtractions to the staff this quarter? If so, please describe and justify the positions that were added or subtracted.

The project staffing during the reporting period remains in place. There have been no additions or subtractions.

4. Any significant issues, problems or challenges (internal and external) encountered and action taken or required.

4.1 Key issues, problems and challenges
Summarise key issues, problems or challenges that the project has encountered in the reporting quarter, , why these occurred , and what has been done, or needs to be done, to address such problems / issues. Highlight the key management actions that need to be taken to help ensure project benefits are maximized and sustained. Do you foresee any challenges in the next quarter?

Summarize any major evaluation or project steering committee/ tripartite meeting findings on the project (from the reporting quarter) – if available, annex relevant minutes. Complete below table in solution-oriented fashion, if applicable

Issue, problem or challenge	Steps taken to resolve issue	Status of issue (i.e. resolved, unresolved)	Additional measures to be taken if unresolved
The Leahy Vetting process has not approved 8 of the 25 proposed MPSs which has also resulted in 203 police personnel being excluded from the proposed trainings.	In consultation with the CPO, 2 additional MPSs from Swabi district have been proposed with 50 personnel for training. The vetting process is underway. The KP police has been requested to propose 8 additional stations along with personnel to achieve the project's target.	Although some replies to the derogatory reports have been shared with UN-INL, others are awaited from the police.	Continued engagement and meetings with the police and US-INL

4.2 Continued relevance or proposed course-corrections
The relevance and quality of the project design needs to be reviewed on an ongoing basis, given likely changes in operating context, policies, partner needs, etc. Also – some (original) project documents may need to be revised because they turn out to be of inadequate quality (e.g. vague or overambitious objectives, outcomes, indicators, etc). This is a part of risk analysis and management.

If outcomes, outputs, activities or inputs need to be modified in light of any significant changes in the operating environment or through lessons learned during implementation, these should be noted in this section. Proposals for re-design should also be described, and if necessary a project revision document prepared and submitted.

5. Workplan for next quarter

- (1) What parts of the program do you expect to implement in the next quarter?

Outcome/Output *Result Area (US term)*	Relevant Outcome/ Output Indicator(s) *Outcome Measurements (US term)*	Perceived Challenges for Next Quarter?
(list key activities under each output e.g. trainings, meetings, workshops, procurement, etc)		

Completion of 17 training events resulting into the training of 425 police personnel	Strengthened police capacity to deliver quality policing services	Retention of trained staff
Completion of refurbishment and delivery of IT equipment and furniture	Fully functional MPSs	Use of equipment and furniture
Selection and training of Analysts under the newly established disciplines	A fully functional lab with all disciplines covered. Forensic cases referred to and analysed at RFSL	Identification of qualified candidates to work as analysts

ADDENDUM – terminology

Below definitions are those used by donor and [IO] – [IO]–definitions are based on the OECD-DAC 'Glossary of Key Terms in Evaluation and Results-Based Management[1]'

US/INL Term	UNODC Term	Definition
Effect	Effect	Intended or unintended change due directly or indirectly to an intervention.
Evidence and Data Collection	Means of Verification	The means of verification define the data source necessary to verify the indicators. Means of verification can be official documents and statistics, project reports, etc. Means of verification tell evaluators and others interested in the project where to get the data from to assess the progress and success of the project based on the indicators defined in the Logical Framework
Indicator or Outcome Measurements	(Performance) Indicator	Quantitative or qualitative factor or variable that provides a simple and reliable means to measure achievement, to reflect the changes connected to an intervention, or to help assess the performance of a development actor.
Output	Output	The product or service which results from the completion of activities within an intervention.
Outcome	Outcome	The likely or achieved short-term and medium-term effects of an intervention's outputs.
Planned Result	Result (could refer to specific project Objective, Outcomes or Outputs)	Results are deliberate changes in a state or condition which derive from an action.
Achieved Result	Progress (against identified performance indicators)	Current state of an Objective, Outcome or Output, with regard to the relevant performance indicators

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[1]http://www.oecd.org/development/evaluationofdevelopmentprogrammes/dcdndep/publicationsanddocuments.htm

Leahy Vetting police officers List of 25 Model Police Stations (14.02.17)

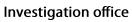| Unit /District	Number	Approved	Not Approved	Remarks/on hold
Regional Police Officers	7	7	-	-
District Police Officers	11	10	1	DPO Nowshera
Master Trainers	30	30	-	-

District	Proposed Personnel	Proposed MPSs	Status and No. of Personnel
Abbottabad	118	PS Cantt	Approved (25)
		PS MirPur	Approved (25)
		PS Havalian	Approved (19)
		PS City	Not Approved
		PS Donga Gali	Not Approved
Haripur	74	PS Saddar	Approved (25)
		PS Ghazi	Approved (25)
		PS City	Not Approved
Mansehra	90	PS Saddar	Approved (30)
		PS Balakot	Approved (30)
		PS City	Not Approved
Batagram	50	PS City	Approved (25)
		PS Kooza Banda	Approved (25)
Mardan	75	PS Takhtbai	Approved (25)
		PS Hoti	Not Approved
		PS Sherbagh	Not Approved
Charsadda	25	PS Mandani	Approved (25)
Nowshera	49	PS Pabbi	Not Approved
		PS Akora	Not Approved
Kohat	26	PS City	Approved (26)
Bannu	26	PS City	Approved (26)
DIKhan	25	PS City	Approved (25)
Swat	60	PS Mingora	Approved (25)
		PS Ghaligai	Approved (25)
Peshawar	25	PS Tatara	Approved (25)
Swabi	50	PS IDS Topi	Assessment in Progress
		PS Yar Hussain	Assessment in Progress

Investigation office

Community Policing room

Gender desk

Moharrar Office